

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

GRANT AGREEMENT

BETWEEN

THE NORWEGIAN MINISTRY OF FOREIGN AFFAIRS

AND

CARE NORGE

REGARDING

NER 20/0002 Food security and adaptation to climate change in rural Niger

PART I: SPECIFIC CONDITIONS

PART II: GENERAL CONDITIONS

PART III: PROCUREMENT PROVISIONS

ANNEX A: BUDGET

ANNEX B: RESULTS FRAMEWORK

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

TABLE OF CONTENTS

1	SCOPE AND BACKGROUND	3
2	OBJECTIVES OF THE PROJECT	3
3	IMPLEMENTATION OF THE PROJECT	4
4	THE GRANT	4
5	DISBURSEMENT	5
6	REPORTING AND OTHER DOCUMENTATION	5
7	AUDIT	6
8	FORMAL MEETINGS	7
9	REVIEWS AND OTHER FOLLOW-UP MEASURES	7
10	PROCUREMENT	7
11	REPAYMENT OF INTEREST AND UNUSED FUNDS	7
12	NOTICES	8
13	SIGNATURES	8

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

PART I: SPECIFIC CONDITIONS

This grant agreement (the Agreement) has been entered into between:

- (1) The Norwegian Ministry of Foreign Affairs (MFA), represented by the Royal Norwegian Embassy in Bamako, and
- (2) CARE Norge, a foundation duly established in Norway under registration number 995722186 (the Grant Recipient),

jointly referred to as the Parties.

1 SCOPE AND BACKGROUND

- 1.1 The Grant Recipient has submitted an application to MFA dated June 16th 2021, regarding financial support to the project NER 20/0002 “Food security and adaptation to climate change in rural Niger” (the Project). The Project builds on the achievements and experience from NER 15/0001, and may be seen as phase II of the latter project. The estimated costs of the Project are, as indicated in the budget attached as Annex A to this Agreement, 100 million Norwegian kroner.
- 1.2 MFA has decided to award a grant to be used exclusively for the implementation of the Project (the Grant). The Parties expect the Project to be implemented during the period from 1. April 2021 until 31 March 2026 (the Support Period).
- 1.3 The Parties have agreed to enter into an Agreement, consisting of this part I; Specific Conditions, part II; General Conditions, and part III; Procurement Provisions, all of which form an integral part of this Agreement. In the event of discrepancies between the Specific Conditions and the General Conditions or Procurement Provisions, the Specific Conditions shall prevail.

2 OBJECTIVES OF THE PROJECT

- 2.1 The expected results of the Project are as follows:

The Project’s expected effect (impact) on society is:

In line with the global goal of the 3N initiative of Niger: the Nigerien population is more protected from hunger, their participation in the national production, as well as their income, have increased

The Project specific goal is:

By 2026, 40,000 households, with low resilience (to climate change), have increased food and nutrition security, equitably and sustainably, in 40 municipalities in the regions of Maradi, Tahoua, Tillabéri, Zinder and Dosso

The expected effects (outcomes) for the target group of the Project are:

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

Specific Objective 1:

Smallholder farmers (men and women) have increased productivity and income and are resilient to climate change and shocks.

Specific Objective 2:

Young men and women are empowered and have increased employment and income, mainly from agropastoral value chains

Specific objective 3: Vulnerable and pregnant/lactating women and children under the age of 5 have improved nutrition.

2.2 The planned main outputs are specified in the results framework. The full results framework, to be included as Annex B to this Agreement, will be finalized and received from CARE Norge by 1. October 2021, and is a precondition for the second disbursement in 2021.

3 IMPLEMENTATION OF THE PROJECT

3.1 The Project shall be implemented in accordance with the Agreement, including all annexes, and the latest approved Application, including implementation plan and budget.

3.2 During the implementation of the Project, the Grant Recipient shall exercise the necessary diligence, efficiency and transparency in line with sound financial management and best practise principles.

3.3 The Grant Recipient shall continuously identify, assess and mitigate any relevant risks associated with the implementation of the Project. The risk of potential negative effects of the Project in the following cases (Cross-Cutting Issues) shall always be included in the risk management of the Project:

- anti-corruption
- climate and environment,
- women's rights and gender equality, and
- human rights (with a particular focus on participation, accountability and non-discrimination)

3.4 The Grant Recipient shall immediately inform MFA of any circumstances likely to hamper or delay the successful implementation of the Project.

4 THE GRANT

4.1 The Grant shall amount to maximum NOK 100 000 000 (one hundred million Norwegian kroner)

4.2 Disbursement after the current calendar year is subject to Norwegian Parliamentary appropriations. Significant reductions in the Parliament's annual allocation to the relevant budget line may lead to a reduction in annual Grant allocations and/or in the total Grant amount. The annual Grant allocations must be confirmed by MFA following the Parliament's approval of the state budget for the relevant budget year. If the Grant amount is reduced the Grant Recipient must revise the implementation plan, budget and results framework correspondingly

4.3 The Grant, including accrued interests, shall be used exclusively to finance the actual costs of the implementation of the Project during the Support Period.

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

- 4.4 The Grant may be used to cover overheads/indirect costs up to a maximum of 7% of MFA's pro rata share of the incurred direct costs of the Project
- 4.5 The Grant Recipient is responsible for obtaining any additional resources which may be required to duly implement the Project.

5 DISBURSEMENT

- 5.1 The Grant shall be disbursed in advance instalments based on the financial need of the Project for the upcoming period, which shall not exceed six months. The disbursements shall be made upon MFA's receipt of written disbursement requests from the Grant Recipient, describing the financial need for the period in question. The first disbursement of 10 million, upon signing, shall include approved Project expenses incurred prior to the signing of this Agreement. The second disbursement is subject to the receipt and approval of the finalized results framework. Financial need refers to the budgeted expenditure for the upcoming period, minus any funds available to the Project from all other sources during the same period.
- 5.2 The financial need shall be documented through an updated financial statement for the Project and a reference to the latest approved implementation plan and budget.
- 5.3 The disbursement requests shall be signed by the chief financial officer/an authorised representative of the Grant Recipient. A confirmation that the Project is being implemented in accordance with the Agreement shall be included in the disbursement request.
- 5.4 All disbursements are conditional upon the Grant Recipient's continued compliance with the requirements of the Agreement, including the timely fulfilment of reporting obligations. MFA may withhold disbursements in accordance with article 17 of the General Conditions if it finds that the requirements of the Agreement have not been met. Except for the Project's first year, the second disbursement each year is subject to the MFA's receipt and approval of the progress report and financial report.
- 5.5 The Grant Recipient shall have a separate bank account exclusively for grants from MFA. All disbursements will be made to the following bank account:

Name of the account:	CARE Norge
Account no.:	1503.58.66202
IBAN no.:	NO35 1503 5866 202
Name and address of the bank:	DnB Bank ASA, P.O.Box 1600 Sentrum, 0021 Oslo
Swift/BIC code:	DNBANOKK
Currency of the account:	NOK

The Grant Recipient shall immediately acknowledge receipt of the funds in writing. The amount received shall be stated, as well as the date of receipt.

6 REPORTING AND OTHER DOCUMENTATION

- 6.1 The following shall be submitted by the Grant Recipient to MFA:

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

- a) A **progress report** covering the period from 1 April to 31 March shall be submitted to MFA by 1 October each year, starting 2022. The progress report shall include the content specified in article 2 of the General Conditions. MFA's standard reporting format shall be used.
 - b) A **financial report** covering the period from 1 April to 31 March shall be submitted to MFA by 1 October each year, starting 2022. The financial report shall include the content specified in article 3 of the General Conditions. The final financial report shall cover the entire Support Period and shall be submitted along with the final report referred to in article 6.1 f) of the Specific Conditions.
 - c) An **audit report** covering the annual financial statements of the Project shall be submitted to MFA by 1 November each year, except for the first year. The audit report shall comply with the requirements set out in article 7 of the Specific Conditions and article 5 of the General Conditions. The management letter (matters for governance attention) shall be attached to the audit report.
 - d) An updated **implementation plan and budget** covering the period from 1 April to 31 March shall be submitted to MFA by 1 March each year. The implementation plan and budget shall include the content listed in article 1 of the General Conditions.
 - e) The **annual board report and audit of the annual account** of CARE Norge, for the preceding year shall be submitted to MFA by 1 November each year. If the auditor in addition submits a management letter (matters for governance attention) this shall be attached to the audit report. If not, the documents could be sent to the ministry by way of a link to the website.
 - f) A **final report** for the Support Period shall be submitted to MFA no later than six months after the end of the Support Period. The final report shall include the content listed in article 4 of the General Conditions. MFA's standard reporting format shall be used.
- 6.2 If the Grant Recipient is unable to meet the deadlines set out above, MFA shall be informed immediately.
- 6.3 All implementation plans, budgets and reports shall be approved in writing by MFA unless otherwise agreed by the Parties.
- 6.4 In addition to submitting the reports listed above to MFA, the Grant Recipient shall by 1 July each year make public a description of its efforts to combat financial irregularities in its operations and of any closed cases of financial irregularities that the Grant Recipient has been involved in during the previous year. The description may be publicised either by publication of a separate report or in the Grant Recipient's general annual report. The description shall also be available on the Grant Recipient's website until next year's description is made public. The information shall be made public in such a way that whistleblowers are not exposed and that individuals associated with cases of financial irregularities are ensured the necessary protection. The Grant Recipient shall, when making the description public, send the website link to MFA by e-mail to emb.bamako@mfa.no

7 AUDIT

- 7.1 The annual financial statements of the Project shall be audited in accordance with International Standards of Auditing (ISA). The auditor shall comply with all ISAs relevant to the audit, ref. ISA 200 (Overall objectives of the independent auditor and the conduct of an audit in accordance with international standards on auditing), paragraphs 18 and 20. Of Particular relevance is ISA 240 (The Auditor's responsibility to Consider Fraud and Error in an Audit of Financial

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

Statements), and ISA 800 (“Special Considerations audits of single financial statements and specific elements, accounts or items of a financial statement”). Additional requirements applicable to the auditor and the audit report are included in article 5 of the General Conditions.

- 7.2 The Grant Recipient is responsible for submitting the audit report to MFA within the deadline indicated in article 6 b of the Specific Conditions.

8 FORMAL MEETINGS

- 8.1 The Parties shall hold formal meetings once a year, tentatively in November, in order to discuss i.a. the results achieved by the Project during the Support Period. The meetings shall be called and chaired by the Grant Recipient.
- 8.2 Unless otherwise agreed, the Parties shall discuss the latest progress report and financial report, as well as the implementation plan and budget for the upcoming period.
- 8.3 The Grant Recipient shall record main issues discussed, points of view expressed, and decisions made, in minutes from the meeting. The Grant Recipient shall submit the minutes to MFA no later than two weeks after the meeting for comments. The agreed minutes shall be signed by both Parties.

9 REVIEWS AND OTHER FOLLOW-UP MEASURES

- 9.1 A mid-term review focusing on progress to date shall be carried out by 1 November 2023. The Grant Recipient shall draft the terms of reference for the review and submit them to the other Party for approval. The costs of the review shall be included in the Project budget.
- 9.2 If the Grant Recipient or another interested party initiates a review or evaluation of activities wholly or partly funded by the Grant, MFA shall be informed. The Grant Recipient shall forward a copy of the report of any such review or evaluation to MFA without undue delay.

10 PROCUREMENT

- 10.1 All procurement under the Project shall be completed in accordance with the Procurement Provisions in Part III of this Agreement.
- 10.2 If the total value of a contract exceeds NOK 100 000, the call for tenders/the shortlist of suppliers/the award criteria and their weighting/the procurement record and the draft contract shall be submitted to MFA for information. The Grant Recipient shall also confirm in writing that the requirements agreed on in article 10.1 have been fulfilled.

11 REPAYMENT OF INTEREST AND UNUSED FUNDS

- 11.1 Upon the end of the Support Period or upon termination of this Agreement, any unused funds that total NOK 500 or more shall in its entirety be repaid to MFA as soon as possible and at the latest within 6 months. The repayment shall include any interest which has not been used for Project purposes, and other financial gain accrued on the Grant.
- 11.2 Repayments shall be made to the following bank account:

Template:	Norwegian NGOs	Revision no.:	5
Specific Conditions (part I)	Grant Management Regime I	Date:	15.06.2021

Name of the account: Royal Norwegian Embassy in Bamako
Account no. : 76940518128
IBAN no.: NO1476940518128
Name and address of the bank: DnB, Postboks 1600 Sentrum, 0021 Oslo, Norway
Swift/BIC code: DNBANOKK

11.3 The transaction shall be clearly marked: "Unused funds" or "Interest". The name of the Grant Recipient shall be stated, along with MFA's agreement number(s) and agreement title(s).

12 NOTICES

12.1 All communication to MFA concerning the Agreement shall be directed to the Embassy at the following address/e-mail address: emb.bamako@mfa.no

12.2 All communication to the Grant Recipient concerning the Agreement shall be directed to Kjersti Dale and Moira Eknes at the following address/e-mail address: kjersti.dale@care.no, moira.eknes@care.no with copy to care@care.no MFA's agreement number and agreement title shall be stated in all correspondence regarding this Agreement, including disbursement requests and repayment of unused funds.

13 SIGNATURES

13.1 By signing part I of the Agreement, the Parties also confirm receipt and approval of part II; General Conditions, and part III; Procurement Provisions, which all form an integral part of the Agreement.

13.2 This Agreement has been signed in two -2- original copies in the English language. In the event of any discrepancies between this English language version and any later translations, the English language version shall prevail.

Place: *Bamako*

Oslo, June 16th, 2021

Date: *19.6.2021*



for the Norwegian Ministry of Foreign Affairs,

Vegar S. Brynildsen

Ambassador

Norwegian Embassy in Bamako

for CARE Norge ,

Kaj Martin Georgsen

National Director

CARE Norge

Attachments:

Annex A: Approved budget for the Project

Annex B: Results framework

Annex 1: REDSAACC Phase II Cadre de Performance

But du programme : Contribuer à mettre les populations nigériennes à l'abri de la famine et à leur garantir les conditions d'une pleine participation à la production nationale et à l'amélioration de leurs revenus.									
Goal hierarchy	Indicators	Baseline value	Target (cumulative* – non cumulative.)					Sources	Fréquence
			2021	2022	2023	2024	2025/26		
Program Goal By 2026, 40,000 households, with low resilience (to climate change), have increased food and nutrition security, equitably and sustainably, in 40 municipalities in the regions of Maradi, Tahoua, Tillabéri, Zinder and Dosso	% (and #) of people of all genders that have used their increased capacities for resilience and adaptation on the effects of climate change.	TBD	0				50	Enquêtes; Données secondaires * Etude d.base REDSACC 1 2018	Debut et Evaluation de fin de projet
	% of hh that have an average food diversity score of >=4	TBD	50				70	Service sante de base commune	
	Proportion of population in hh living below the poverty line (>2 USD/day)	TBD	0				75	Enquêtes; Données secondaires - (INS enquete SMART, 2018)	
	Level of empowerment of women in agriculture (Women Empowerment in Agriculture Index)	0.64	0				0.74	0,74*	
	# of months of adequate food supply for the household	8	8				12	12	
Specific Objective 1 Smallholder farmers (men and women) have increased productivity and income and are resilient to climate change and shocks.	% increase in horticultural income for women in FAE compared to the baseline for the impact population	TBD	0		+5		+10	+15	Enquêtes; Debut, mi parcours et Evaluation de fin de projet
	% increase in income for women and men producers having adopted improved Technologies	TBD	0		+5		+10	+15	
	% of farmers having diversified their production and income generation	TBD	0		25		50*	50*	
High level Outcome 1.1 Smallholder farmers have adopted climate resilient technologies/approaches in horticulture, rainfed agriculture and agropastoral production.	% of hh that have adopted 2 or more new horticultural technologies	30	30		55		65	65	Enquêtes Debut, mi parcours et Evaluation de fin de projet
	% of hh that have adopted 2 or more new rainfed agriculture technologies	TBD	+5		+25		+35	TBD+35	
	% of EAF that have adopted improved livestock production methods	TBD	20		25		70*	70*	
	% of target group that have adopted integrated farming approach (EAFI)	TBD	10		20		75	75	
Low level Outcome 1.1.1 Smallholder farmers have increased knowledge on improved technologies and integrated farming methods.	% of producers who say they have increased their knowledge	TBD	25		60		80	80	Enquêtes Annuel
	# of horticulture technologies and local innovations promoted	TBD	10		20		25	25*	
Output 1.1.1.1 Smallholder farmers have equal access to improved agricultural technologies (including local) and agricultural inputs.	# of new rainfed agriculture technologies promoted	0	0		15		15	15*	Rapports de suivi Rapports de suivi Rapports de suivi Rapports de suivi Rapports de suivi Rapports de suivi
	# of local technologies / innovation in breeding promoted (shelters, etc.)	0	5		15		20	20*	
	# of farmers trained (including on use of weather forecast)	0	2000		10000		10000	42000	
Output 1.1.1.2 The EAFI model is promoted.	# of women/men producers trained on the EAFI model	450	400		800		800	800*	
	# of women/men producers trained by peer trainers on EAFI model	TBD	2000		5000		5000	22000	
Specific Objective 2 Young men and women are empowered and have increased employment and income, mainly from agropastoral value chains	% young men and women trained having a job with acceptable conditions (=> 2 USD / day) (M / P/S (>= 2 USD / day) (H/F)	TBD	0		20		65	65*	Enquêtes Debut, mi parcours et Evaluation de fin de projet
	# of young men and women in the intervention area who are better organized, feel better involved and embody the change and values promoted by the project	TBD	0		300		600	600	

High level Outcome 2.1 Young men and women are engaged in employment & income generation (in ag value chains)	# of young men and women that have developed job/employment (in ag value chains)	TBD	0	80	400	1000	2000	2000	Enquêtes	Debut, mi parcours et Evaluation de fin de projet
Low level Outcome 2.1.1 Young men and women have enhanced entrepreneurial skills and employment opportunities	% of young people trained who have developed partnership relations with formal economic actors (wholesale buyers, financial services etc. and investment institutions and ref FISAN support)	TBD	20	35	35	75	75*	75*	Enquêtes	Debut, mi parcours et Evaluation de fin de projet
	% of trained youth who report fewer trade-related barriers in the local market during the year	TBD	0	40	40	50	50*	50*		
Output 2.1.1.1 Young men and women are organised and trained for engagement in value chains	# of young people supported to draw up their business development plan (PDE) (monitoring by ICT communication measure)	0	0	1500	3000	3300	3600*	3600*	Rapports de suivi	Annuel
	# of youth groups (girls and boys) set up	0	0	15	25	0	40	40	Rapports de suivi	Annuel
	# of young people (girls and boys) trained in agricultural mechanization / product processing	0	0	30	50	50	50*	50*	Rapports de suivi	Annuel
	# of young people trained in the production and maintenance of agricultural equipment (t / h)	0	0	30	20	0	0	0	Rapports de suivi	Annuel
Output 2.1.1.2 Young men and women have access to financial services	# of young people (girls and boys) who are active users of financial services	TBD	0	200	0	200	0	400	Rapports de suivi	Annuel
	# of young people (girls and boys) who develop small agricultural businesses (agro business)	TBD	0	250	300	500	30	1080	Rapports de suivi	Annuel
Low level Outcome 2.1.2 Collective advocacy actions are regularly carried out by members of community structures.*	# of CIP that are operational	15	15	40	40	40	40*	40*	Rapports de suivi	Annuel
	# of advocacy actions carried out by CIPs	0	0	3	6	8	10*	10*	Rapports de suivi	Annuel
Output 2.1.2.1 The CIP model is promoted.	# new CIP established	0	0	25	0	0	0	25	Rapports de suivi	Annuel
	# regional validation processes for local innovations	3	0	5	0	5	-	10	Rapports de suivi	Annuel
	# of CIPs who have developed PACA	0	15	25	25	40	40*	40*	Rapports de suivi	Annuel
Output 2.1.2.2 The capacity of CIPs for CC adaptation planning, and the other themes (gender, nutrition, entrepreneurship and advocacy) is enhanced.	# of PCIs having implemented and evaluated PACA	0	15	15	40	40	40*	40*	Rapports de suivi	Annuel
	# of PCI members trained in advocacy techniques	0	0	30	50	0	80	80	Rapports de suivi	Annuel
	# of PCI members having received training in climate risk analysis and management, participatory scenario planning (PSP) (M / F)	TBD	800	1200	1200	1200	5600	5600	Rapports de suivi	Annuel
	# of participants in sensitization campaigns in favor of women's access to land	TBD	8000	16000	16000	16000	0	56000	Rapports de suivi	Annuel
	# of groups of young entrepreneurs supported by PCIs	0	0	30	80	160	160*	160*	Rapports de suivi	Annuel
Specific Objective 3 Vulnerable and pregnant/lactating women and children under the age of 5 have improved nutrition.	% prevalence of global acute malnutrition in children 0-59 months	11,4*	TBC	< 10	< 10	< 8	< 8	< 8	Enquêtes	Debut, mi parcours et Evaluation de fin de projet
	% of women with a Dietary Diversity Score > 4	TBD					75	75		
High level Outcome 3.1 Vulnerable and pregnant/lactating women have adopted improved nutrition and hygiene practices	% of households who report having used at least two improved nutritional recipes	TBD	+5	+25	+25	+35	TBD+35	TBD+35	* Etude de base REDSACC 1 2018 Service sante de base commune; Enquêtes; Données secondaires	Debut, mi parcours et Evaluation de fin de projet
	% of women who say they apply at least 3 good nutrition practices	TBD	TBC	+30	+30	+60	+60	+60		
Low level Outcome 3.1.1 Vulnerable and pregnant/lactating women have improved knowledge about use of local, nutritious foods and practices	# of nutrition support groups established	150	0	250	0	0	400	400	Rapports de suivi	Annuel
	% of producers who say they have increased their knowledge	TBD	25	50	60	70	80	80	Données qualitatives: enquêtes, Fc, visites terrain, récits	Enquete Annuel
Output 3.1.1.1 Vulnerable households have access to local nutritious food.	# of households making inclusive decisions about sourcing local food / nutrition	TBD	300	500	1000	1500	2000	2000	Rapports de suivi	
	# of households having integrated improved local recipes into their diet	TBD	300	500	1000	1500	2000	2000	Rapports de suivi	

PROJECT TITLE: RESEARCH AGRICULTURE DEVELOPMENT II

NAME OF ORGANIZATION: CARE NORGE

PROJECT PERIOD: 1.4.2021 - 31.3.2026

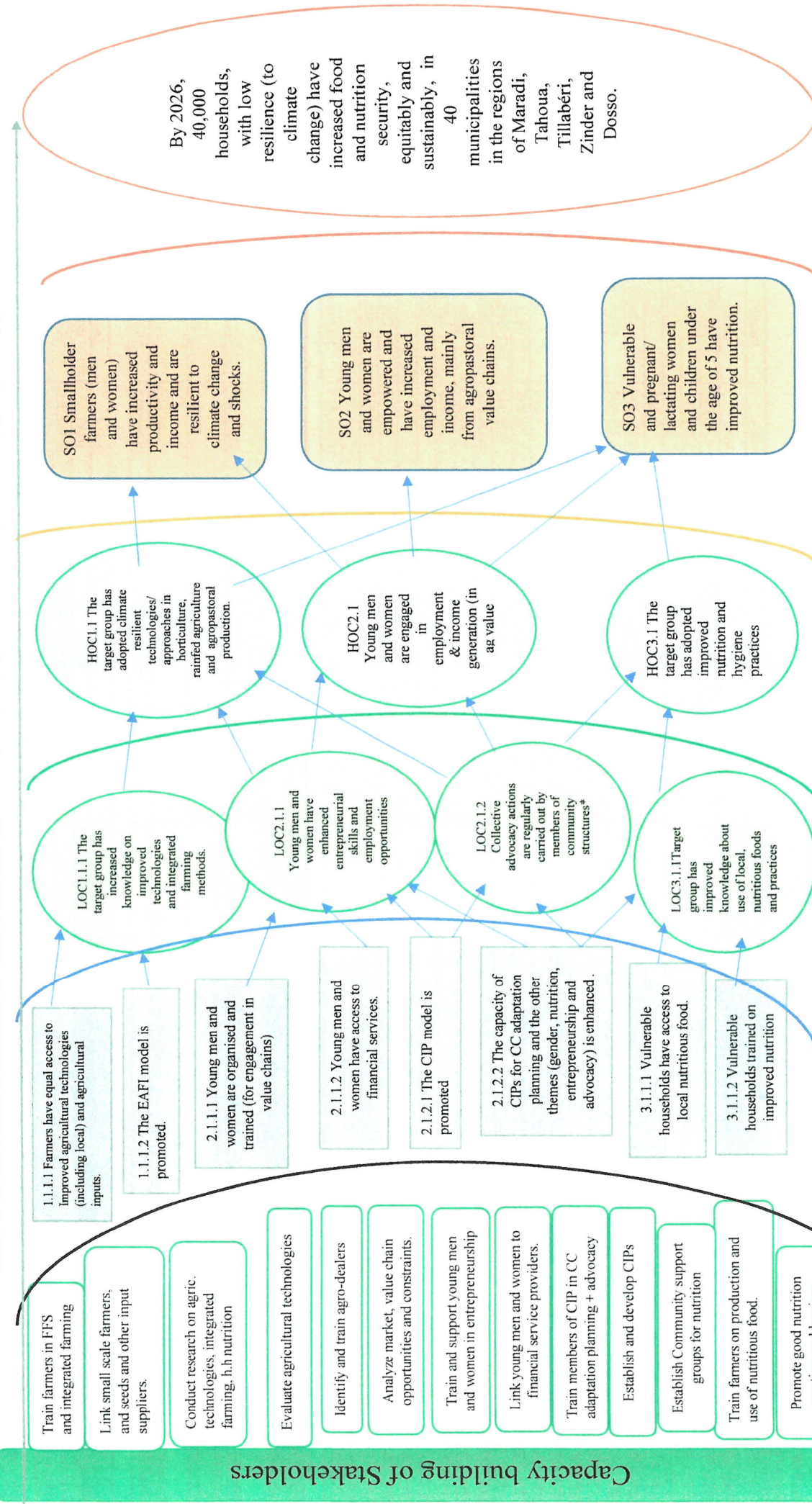
	Year 1		Year 2		Year 3		Year 4		Year 5		TOTAL		Share		
	NOK		NOK		NOK		NOK		NOK		NOK		NOK	%	
DIRECT PROJECT COSTS (Based on cost-categories)															
DIRECT PROJECT COSTS in Norway	1,339,050		1,616,903		1,429,551		1,461,170		1,523,737		7,370,411			8%	
Salaries (Lønnskostnader)	1,158,750		1,340,885		1,213,752		1,242,496		1,272,103		6,227,987			7%	
Travels (Reisekostnader)	170,300		266,018		175,799		178,673		181,633		972,424			1%	
Audits and external evaluations (Revisjon og eksterne evalueringer)	10,000		10,000		40,000		40,000		70,000		170,000			0%	
DIRECT PROJECT COSTS Country Office	10,059,109		12,093,011		10,823,447		9,826,989		8,109,707		50,912,264			54%	
Salaries (Lønnskostnader)	3,339,604		3,972,267		4,131,158		4,296,404		4,468,260		20,207,693			22%	
Travels (Reisekostnader)	1,238,102		1,424,519		1,510,271		1,420,803		1,354,741		6,948,437			7%	
Operating costs (Driftskostnader)	828,660		908,433		908,433		908,433		908,433		4,462,393			5%	
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)	327,273		171,818		171,818		171,818		270,000		1,112,727			1%	
Materials, equipment, vehicles etc. (Materialer, utstyr, kjøretøy m.m.)	397,292		496,636		49,909		4,091		4,091		952,019			1%	
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	3,764,543		4,988,428		3,904,585		2,790,392		858,727		16,306,674			17%	
Audits and external evaluations (Revisjon og eksterne evalueringer)	163,636		130,909		147,273		235,047		245,455		922,320			1%	
DIRECT PROJECT COSTS Local partners	6,529,419		8,867,805		8,009,248		6,254,652		5,514,145		35,175,270			38%	
Salaries (Lønnskostnader)	1,391,236		1,999,964		1,999,964		1,999,964		1,998,960		9,390,087			10%	
Travels (Reisekostnader)	347,029		397,533		397,533		397,533		397,533		1,937,163			2%	
Operating costs (Driftskostnader)	581,130		786,961		687,896		485,443		336,282		2,877,712			3%	
Consultants and other external services (Kostnader til konsulenter og andre eksterne tjenester)														0%	
Materials, equipment, vehicles etc. (Materialer, utstyr, kjøretøy m.m.)	549,133		741,306		642,242		439,789		290,627		2,663,097			3%	
Other direct activity costs (Andre kostnader knyttet til implementering av prosjektet)	3,660,890		4,942,041		4,281,613		2,931,923		2,490,743		18,307,210			20%	
Audits and external evaluations (Revisjon og eksterne evalueringer)														0%	
TOTAL DIRECT PROJECT COSTS	17,927,578		22,577,719		20,262,246		17,542,811		15,147,589		93,457,944				

	Year 1		Year 2		Year 3		Year 4		Year 5		TOTAL		Share	
	NOK		NOK		NOK		NOK		NOK		NOK		NOK	%
DIRECT PROJECT COST BY OUTCOME (or by thematic area/sector if cost distribution by outcome is too complicated)														
Outcome 1 - Smallholder farms have increased productivity and are resilient to climate change and shocks.	15,025,895		17,501,067		15,146,868		12,395,547		11,520,326		72,589,703			78%
Outcome 2 - Young men and women have increased job opportunities and income, including from agro pastoral value chains.	1,885,135		3,070,557		2,439,363		2,579,872		1,300,060		11,274,988			12%
Outcome 3 - Vulnerable pregnant/lactating women, and children under the age of 5, have improved nutrition	1,016,548		2,006,096		1,676,015		2,567,392		2,327,203		9,593,254			10%
TOTAL DIRECT PROJECT COSTS	17,927,578		22,577,719		20,262,246		17,542,811		15,147,589		93,457,944			100%

	Year 1		Year 2		Year 3		Year 4		Year 5		TOTAL		Share	
	NOK		NOK		NOK		NOK		NOK		NOK		NOK	%
INCOME/FINANCING PLAN DIRECT PROJECT COSTS														
Grant funding Norad	17,927,578		22,577,719		20,262,246		17,542,811		15,147,589		93,457,944			100%
TOTAL INCOME/FINANCING PLAN DIRECT PROJECT COSTS	17,927,578		22,577,719		20,262,246		17,542,811		15,147,589		93,457,944			

	Year 1		Year 2		Year 3		Year 4		Year 5		TOTAL		Share	
	NOK		NOK		NOK		NOK		NOK		NOK		NOK	%
GRANT APPLICATION/AGREED AMOUNT														
Norad contribution direct project cost	17,927,578		22,577,719		20,262,246		17,542,811		15,147,589		93,457,944			93%
Norad indirect cost contribution	1,254,930		1,580,440		1,418,357		1,227,997		1,060,331		6,542,056			7%
TOTAL NORAD GRANT AMOUNT	19,182,509		24,158,160		21,680,603		18,770,808		16,207,920		100,000,000			

REDSAACC phase 2 – Theory of Change



Knowledge management and communication	
Outcomes	Specific Objective
COX Enhanced research capacity.	
Outputs	Project goal
Key Activities	